Naval Facilities Engineering Command Northwest Program Overview

by
Captain Mark Geronime
Commanding Officer
NAVFAC Northwest

SAME Meet the Chiefs
12 June 2015
The NAVFAC Mission/Vision

**Mission**

- NAVFAC is the Systems Command that builds and maintains sustainable facilities, delivers utilities and services, and provides Navy expeditionary combat force capabilities.

**Vision**

- Our expertise enables mission success.

**Focus Areas**

- **Enable the Warfighter:**
  - Deliver quality, timely and cost effective products and services to enable the global Warfighter.

- **Act Judiciously:**
  - Make decisions and execute work based on sound analysis that reinforces fiscal responsibility.

- **Maintain Readiness:**
  - Advance the talent and initiative of our highly capable, diverse workforce.
Worldwide Facilities Engineering Expertise

NAVFAC Northwest

Buyer’s Guide to NAVFAC Engineering and Expeditionary Warfare Center (EEWC) Services and Capabilities

NAVFAC Pacific
NAVFAC Hawaii
NAVFAC Far East
NAVFAC Marianas
NAVFAC Atlantic
NAVFAC Southeast
NAVFAC Europe, Africa, & Southwest Asia
NAVFAC Mid-Atlantic
NAVFAC Washington
NAVFAC Far East

Worldwide Facilities Engineering Expertise

NAVFAC HQ
Washington, D.C.

PWDs (69)              ECH IV Commands (9)
ECH III Commands (4)    PWDs (69)
NAVFAC Northwest
Major Supported Commands

<<< Naval Station Everett:
- Carrier Strike Group 11
- Destroyer Squadron 9
- Navy Region Northwest Reserve Component Command
- Afloat Training Group, Pacific Northwest DET
- Puget Sound Naval Shipyard & Intermediate Maintenance, DET Everett

<<< Naval Magazine Indian Island
- Naval Munitions Command

Naval Air Station Whidbey Island
- Electronic Attack Wing, US Pacific Fleet
- Patrol and Reconnaissance Wing TEN
- Fleet Readiness Center Northwest
- Naval Ocean Processing Facility Whidbey Island
- Naval Hospital, Oak Harbor

Naval Base Kitsap:
- Carrier Strike Group 3
- Submarine Group 9
- USS JOHN C. STENNIS (CVN 74)
- USS NIMITZ (CVN 68)
- Submarine Development Squadron 5
- Puget Sound Naval Shipyard and Intermediate Maintenance Facility
- Strategic Weapons Facility, Pacific/Marine Corps Security Force Company
- Naval Undersea Warfare Center Division, Keyport
- Naval Hospital, Bremerton

<<<
What NAVFAC Buys

**Capital Improvements**
- Construction Services
- Architect & Engineering Services
- Design In-House
- Specialized Technical Services
- Ocean Engineering

**Public Works**
- Facility Sustainment
- Utility & Energy Management
- Base Operation and Maintenance
- Facility Services

**Environmental**
- Environmental Planning/NEPA
- Environmental Compliance & Conservation
- Environmental Restoration
- Sustainable Solid Waste Management

**Asset Management**
- Real Estate
- Land & Installation Planning
- Facilities Planning
- Encroachment Management
- Facilities Integrated Logistics Support
- Real Property Acq, Mgmt & Disposal
## NAVFAC Northwest Business Volume

### Workload - Operations

<table>
<thead>
<tr>
<th>Capital Improvements</th>
<th>FY14 ($M)</th>
<th>FY15 ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Work-In-Place (WIP)</td>
<td>342</td>
<td>336</td>
</tr>
<tr>
<td>Design-In-Place (DIP)</td>
<td>275</td>
<td>300</td>
</tr>
</tbody>
</table>

### Public Works

<table>
<thead>
<tr>
<th>Public Works</th>
<th>FY14 ($M)</th>
<th>FY15 ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Facilities Services-In-Place (FIP)</td>
<td>89</td>
<td>79</td>
</tr>
<tr>
<td>Facilities Sustainment</td>
<td>34</td>
<td>35</td>
</tr>
<tr>
<td>Utilities</td>
<td>99</td>
<td>120</td>
</tr>
<tr>
<td>Base Support Vehicles &amp; Equipment</td>
<td>25</td>
<td>28</td>
</tr>
</tbody>
</table>

### Environmental Projects (excludes salary $s)

<table>
<thead>
<tr>
<th>Environmental Projects</th>
<th>FY14 ($M)</th>
<th>FY15 ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compliance, Planning &amp; Conservation</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Environmental Restoration Navy</td>
<td>24</td>
<td>18.2</td>
</tr>
<tr>
<td>Base Realignment And Closure</td>
<td>15</td>
<td>9.6</td>
</tr>
</tbody>
</table>

### Total

<table>
<thead>
<tr>
<th></th>
<th>FY14 ($M)</th>
<th>FY15 ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>$962 M</td>
<td>$990 M</td>
</tr>
</tbody>
</table>
NAVFAC Execution Goals

• Award 60% of MILCON projects using Design/Build
• Zero safety accidents / Proactive involvement and accountability
• 0% unplanned cost and schedule growth
• Turnkey approach with Furniture, Fixtures & Equipment (FF&E)
• High Performance and Sustainable Building requirements in DoD UFC 1-200-02
• Implement Low Impact Development (LID)
• Meet Navy’s Small Business Goals. NAVFAC’s FY15 Goals:
  – Small Business: 46%
  – HUBzone: 9%
  – SDVOSB: 4%
  – Small Disadvantaged: 24%
  – Women Owned: 7%
Typical Acquisition Approach

- Set-Aside for Small Business
- Full and Open Competition
- Full and Open Multiple Award Construction Contracts (as many as 6 contractors selected)
  - Two Small Business MACCs for projects up to $1.5M and $15M
  - Full and Open MACC for waterfront projects up to $15M
- Indefinite Delivery Indefinite Quantity A&E Contracts
  - Follow-on Task Orders are negotiated
- Indefinite Delivery Indefinite Quantity (IDIQ) Contracts for Small Construction Projects
  - Regional Job Order Contract (JOC)
  - IDIQ contracts awarded and administered by PWDs (e.g. paving)
- Facility Support Service Contracts
  - Base Operating Support Contracts, Janitorial and Grounds Maintenance, Job Order Contract
Architect-Engineering Contracting

• Architect and Engineering (A&E) contracts
  – A&E Contracts regionalized to reduce extensive time involved in slate/selection of firms
  – Awarded as Indefinite Delivery Indefinite Quantity contracts
  – Large design projects are generally solicited as stand-alone contracts
  – Opportunities:
    • Sub-consultant to A&E firms with capacity to perform IDIQ contracts
    • Member of construction design-build teams

• NAVFAC A&E Small Business Set-Asides:
  – Most frequently procured at larger FECs

• A&E contracts:
  – Selection of Architects and Engineers (formerly Brooks Act) Procedures and a minimum of 3 qualified firms
  – 10 USC 2807 prohibits SBSA for MCON or family housing
Northwest Acquisition Tools - Design

- We average about $14M/year in design contracts.
- Most of our design work is awarded through our AE IDIQ contracts.
- We do larger and/or specialized projects as stand alone AE contracts.

<table>
<thead>
<tr>
<th>Discipline</th>
<th>Bus. Type</th>
<th>Value</th>
<th>Resolicit (approx)</th>
<th>Incumbent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marine/Waterfront</td>
<td>Large</td>
<td>$30M</td>
<td>2\textsuperscript{nd} QTR FY16</td>
<td>Berger ABAM Federal Way, WA</td>
</tr>
<tr>
<td>Architectural</td>
<td>Small</td>
<td>$20M</td>
<td>Slate selection underway Award Jun 2015</td>
<td>Fraser Fogle Architects Bellevue, WA</td>
</tr>
<tr>
<td>Civil/Structural</td>
<td>Large</td>
<td>$30M</td>
<td>Source Selection Underway Award Oct 2015</td>
<td>Reid Middleton Everett, WA</td>
</tr>
<tr>
<td>Multi-Discipline</td>
<td>Large</td>
<td>$30M</td>
<td>Source Selection Underway Award Feb 2016</td>
<td>Notkin Engineering Seattle, WA</td>
</tr>
<tr>
<td>Facility Planning</td>
<td>Small</td>
<td>$15M</td>
<td>In FBO now Responses due 01 Jul 2015</td>
<td>Makers Architecture &amp; Urban Design Seattle, WA</td>
</tr>
</tbody>
</table>
## Northwest Acquisition Tools
### Construction

<table>
<thead>
<tr>
<th>Discipline</th>
<th>Bus. Type</th>
<th>Value</th>
<th>T/O Range</th>
<th>Award</th>
<th>Incumbent/Awardee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Job Order Contract</td>
<td>HUBZone</td>
<td>$30M</td>
<td>&lt;$1M</td>
<td>Awarded Dec 2014</td>
<td>RORE Inc. (Gig Harbor, WA)</td>
</tr>
<tr>
<td>Small MACC</td>
<td>8(a)</td>
<td>$75M</td>
<td>Up form $1.5 to $5M</td>
<td>Awarded May 2015</td>
<td>Bristol General Contractors Anchorage, AK RORE Inc. Gig Harbor, WA</td>
</tr>
<tr>
<td>HUBMACC</td>
<td>HUB Zone</td>
<td>$99M</td>
<td>$1M-$15M</td>
<td>RFP 1st QTR FY-16</td>
<td>C JW Construction Santa Anna, CA Environet Inc Kameula, HI Jarrett Construction Auburn, AL</td>
</tr>
<tr>
<td>VETMACC</td>
<td>SDV OSB</td>
<td>$99M</td>
<td>$1M-$15M</td>
<td>RFP 2nd QTR FY15</td>
<td>Brigadier Construction Cleveland, OH Burr-MZT JV San Clemente, CA Halbert Construction El Cajon, CA Veterans NW Construction Seattle, WA</td>
</tr>
<tr>
<td>Marine/ Waterfront MACC</td>
<td>Full and open</td>
<td>$99M</td>
<td>&lt;$15M</td>
<td>RFP 4th QTR FY15</td>
<td>Manson Construction Seattle, WA Marathon Construction Lakeside, CA (Small Business) Triton Marine Construction Bremerton, WA Watts Constructors Honolulu, HI Kiewit Infrastructure West Vancouver, WA</td>
</tr>
<tr>
<td>Mega MACC</td>
<td>Small Bus</td>
<td>$240M</td>
<td>$10M-$30M</td>
<td>RFP 3rd QTR FY15</td>
<td>TBD at award</td>
</tr>
<tr>
<td>P No.</td>
<td>Project Name</td>
<td>Activity</td>
<td>Program Amount</td>
<td>Design Level</td>
<td>Acquisition Method</td>
</tr>
<tr>
<td>-------</td>
<td>------------------------------------------------------------------------------</td>
<td>---------------------</td>
<td>----------------</td>
<td>--------------</td>
<td>----------------------</td>
</tr>
<tr>
<td>990C</td>
<td>Explosives Handling Wharf #2, Increment 4</td>
<td>NBK (Bangor)</td>
<td>$25-100M</td>
<td>DBB</td>
<td>Contract Modification</td>
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<tr>
<td></td>
<td>P990 secondary contract</td>
<td>Relocate Pure Water Facility Bldg 7604</td>
<td>NBK (Bangor)</td>
<td>$5-10M</td>
<td>DBB</td>
</tr>
<tr>
<td></td>
<td>P990 secondary contract</td>
<td>Waterfront Operations Facility</td>
<td>NBK (Bangor)</td>
<td>$5-10M</td>
<td>DBB</td>
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<tr>
<td></td>
<td>P990 secondary contract</td>
<td>Harden Bldg 7125</td>
<td>NBK (Bangor)</td>
<td>$1-5M</td>
<td>DBB</td>
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<tr>
<td>234</td>
<td>C-40 Reserve Maintenance Hangar</td>
<td>NAS Whidbey Island</td>
<td>$10-25M</td>
<td>DBB</td>
<td>RFP-BVSS</td>
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<tr>
<td>422</td>
<td>Integrated Water Treatment System DD 1, 2 &amp; 5</td>
<td>NBK (Bremerton)</td>
<td>$10-25M</td>
<td>DBB</td>
<td>RFP-BVSS</td>
</tr>
<tr>
<td>993</td>
<td>TPS Port Angeles Forward Operating Location</td>
<td>NBK (Bangor – Ediz Hook)</td>
<td>$10-25M</td>
<td>DBB</td>
<td>RFP-BVSS</td>
</tr>
<tr>
<td>259</td>
<td>P-8A Aircraft Apron and Supporting Facilities</td>
<td>NAS Whidbey Island</td>
<td>$10-25M</td>
<td>DBB</td>
<td>RFP-BVSS</td>
</tr>
</tbody>
</table>

Set-aside strategy on stand alone construction contracts determined by market research and consultation with Small Business Administration. Responses to sources sought are used by the Navy in determining whether an acquisition will be set aside for Small Business Concerns.
<table>
<thead>
<tr>
<th>Project ID</th>
<th>Project Name</th>
<th>Activity</th>
<th>Est Award Range</th>
<th>Design Level</th>
<th>Acquisition Method</th>
<th>Acquisition Tool</th>
</tr>
</thead>
<tbody>
<tr>
<td>RM005-06</td>
<td>Ammunition Pier Pile Repairs (Ph 6 of 6)</td>
<td>NVMAG Indian Island</td>
<td>$1-5M</td>
<td>DBB</td>
<td>RFP-BVSS</td>
<td>Waterfront MACC</td>
</tr>
<tr>
<td>ST09-0824</td>
<td>EHW No 1 Piling Replacement (Ph 3 of 9)</td>
<td>NBK (Bangor)</td>
<td>$1-5M</td>
<td>DBB</td>
<td>RFP-BVSS</td>
<td>Waterfront MACC</td>
</tr>
<tr>
<td>RM12-2549</td>
<td>Upgrade Elevator 460-2, B/460, PSNS</td>
<td>NBK (Bremerton)</td>
<td>$500K-1M</td>
<td>DBB</td>
<td>RFP-BVSS</td>
<td>MACC</td>
</tr>
<tr>
<td>RM13-0922</td>
<td>Facility Restoration, Renovation and Upgrades, B/462, PSNS</td>
<td>NBK (Bremerton)</td>
<td>$1-5M</td>
<td>DB</td>
<td>RFP-BVSS</td>
<td>MACC</td>
</tr>
<tr>
<td>B67V6R</td>
<td>Install Roof-Top Guard Rail System Various Bldgs, PSNS (9 projects)</td>
<td>NBK (Bremerton)</td>
<td>9 projects total $500K -1M</td>
<td>DB</td>
<td>Various</td>
<td>Various</td>
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<tr>
<td>RM019-03</td>
<td>Repair Roof and Install Seismic Upgrades, B/851, PSNS</td>
<td>NBK (Bremerton)</td>
<td>$1-5M</td>
<td>DB</td>
<td>RFP-BVSS</td>
<td>MACC</td>
</tr>
<tr>
<td>RM11-8247</td>
<td>Re-Roof B/7000</td>
<td>NBK (Bangor)</td>
<td>$1-5M</td>
<td>DB</td>
<td>RFP-BVSS</td>
<td>MACC</td>
</tr>
<tr>
<td>RM014-07</td>
<td>Dry Dock 5 – Repair Main Dewatering Pumps and Motors</td>
<td>NBK (Bremerton)</td>
<td>$5-10M</td>
<td>DBB</td>
<td>RFP-BVSS</td>
<td>Waterfront MACC</td>
</tr>
<tr>
<td>RM013-00</td>
<td>Seismic Upgrade, Fire Station &amp; ship Services Support, B/435, PSNS</td>
<td>NBK (Bremerton)</td>
<td>$25-100M</td>
<td>DBB</td>
<td>RFP-LPTA</td>
<td>Stand Alone Construction</td>
</tr>
<tr>
<td>RM13-2596</td>
<td>Dry Dock 4/5 Hydrostatic Relief System and Repairs</td>
<td>NBK (Bremerton)</td>
<td>$10-25M</td>
<td>DBB</td>
<td>RFP-BVSS</td>
<td>Stand Alone Construction</td>
</tr>
</tbody>
</table>

Set-aside strategy on stand alone construction contracts determined by market research and consultation with Small Business Administration. Responses to sources sought are used by the Navy in determining whether an acquisition will be set aside for Small Business Concerns.
### NAVFAC Northwest
### RM Energy Projects (FY15)

<table>
<thead>
<tr>
<th>Project ID</th>
<th>Project Name</th>
<th>Activity</th>
<th>Est Award Range</th>
<th>Design Level</th>
<th>Acquisition Method</th>
<th>Acquisition Tool</th>
</tr>
</thead>
<tbody>
<tr>
<td>RM12-3603</td>
<td>Energy – Water Fixture Retrofits</td>
<td>NBK (Bangor)</td>
<td>$1-5M</td>
<td>DBB</td>
<td>RFP-BVSS</td>
<td>JOC</td>
</tr>
<tr>
<td>RM12-3093</td>
<td>Energy – Repair Industrial Control System</td>
<td>NAS Whidbey Island</td>
<td>$5-10M</td>
<td>DB</td>
<td>RFP-LP</td>
<td>MACC</td>
</tr>
<tr>
<td>RM12-3880</td>
<td>Energy – HVAC, Lighting and Water Modernization</td>
<td>NAVSTA Everett</td>
<td>$250-500K</td>
<td>DB</td>
<td>Sole Source</td>
<td>Stand Alone Construction</td>
</tr>
<tr>
<td>RM12-3617</td>
<td>Energy – Retro-Commissioning and Periscope Shop HVAC Upgrade, B/7000</td>
<td>NBK (Bangor)</td>
<td>$500K -1M</td>
<td>DBB</td>
<td>RFP-BVSS</td>
<td>MACC</td>
</tr>
</tbody>
</table>

Set-aside strategy on stand alone construction contracts determined by market research and consultation with Small Business Administration. Responses to sources sought are used by the Navy in determining whether an acquisition will be set aside for Small Business Concerns.
New Platform MILCON – NAS Whidbey

- P-3 Orion to P-8A Poseidon
- EA-6B Prowler to EA-18G Growler
- C-9 Skytrain to C-40 Clipper
Proposed Waterfront Projects - Kitsap

FY16 – DD 6 Modernization (P-431)

FY 16 – Land Water Interface (P-983)
Facility Planning

- Facilities Planning IDIQ contract awarded in FY 11 (5 year, $15M)
- Current contracted support efforts include:
  - Encroachment support at NWSTF Boardman, OR (military training routes)
  - NW Training Range compatibility and land use analysis
  - Encroachment Action Plan update at OLF Coupeville
- Joint Land Use Study (JLUS) with Kitsap/Jefferson County/City of Bremerton
- Installation Master Plan Updates

Real Estate Use Agreements

- Formal agreement type is based duration and use (permit, lease, easement, fee)
  - Easements/fee simple purchase used for long term Navy real property needs
- Current focus areas
  - Reviewing real estate permit agreements with non federal entities
  - Execution of land use agreements protecting Navy mission “outside the fence-line” (NWSTF Boardman, Hood Canal Region, Whidbey Island)
• **Environmental Impact Statements (EISs) – all in progress**
  – NWSTF Boardman Range
  – NAVBASE Kitsap Bangor Land/Water Interface & Service Pier Extension
  – Northwest Training and Testing
  – Gulf of Alaska Supplemental

• **Environmental Assessments (EAs): 20 Ongoing**

• **Endangered Species Act and Marine Mammal Protection Act**
  – Increased complexity, time and costs for implementing proposed Navy actions, including in-water construction

• **Increased Mitigation Requirements**
  – Increasing costs for monitoring and mitigation
  – On-site options on NRNW installations are limited
  – In-Lieu Fee program developed for Hood Canal
Natural Resources Program

- Protection, conservation, and management of Wetlands, forests, fish & wildlife, watersheds and more
- Implementation of minimization measures to reduce/avoid impacts of Navy actions
- Compliance with Sikes Act through Integrated Natural Resource Management Plans
- Restoration of impaired habitats
- Conduct species surveys
- Ensure consultation, permitting support and compliance with:
  - Endangered Species Act
  - Marine Mammal Protection Act
  - Migratory Bird Treaty Act
  - Magnuson-Stevens Act (Essential Fish Habitat)
Cultural Resources Program

- Protection, conservation, and management of:
  - Archeological sites or districts & collections
  - Historic buildings and structures and districts
  - Traditional Cultural Properties (TCPs)
  - National Historic Landmarks
  - Historic documents

- Implement Integrated Cultural Resource Management Plans

- Historic properties surveys & Eligibility Determinations

- Curation of archeological collections

- Ensure consultation and compliance with:
  - National Historic Preservation Act
  - Native American Graves Protection and Repatriation Act

- Minimize CR impacts to Navy mission and impacts to CR by Navy actions

WWII Era Boxcar, NBK Bangor
Investigation and restoration activities necessary to protect human health and the environment from release or threat of release of hazardous substances for sites in Installation Restoration (IR) program and Munitions Response (MR) program. Executed $24.5M for ER,N and $18.3M BRAC in FY14 to address environmental liabilities.

ER,N in Alaska

MRP:
- Unalaska and Kodiak field work to commence in FY15.

IRP:
- Continuing long term monitoring and maintaining institutional control at landfills and former chemical and petroleum release sites in Barrow and Amchitka.
- Point McIntyre landfill relocation initiated in 2013 and completed in September 2014.
Munitions Response Program at Jackson Park Housing Complex

OU 3 Terrestrial

• Residential Area of Terrestrial Munitions Cleanup complete. Cleared 1,170 locations with no additional munitions items found (4 were found during investigation).

• Intertidal Area of Terrestrial Munitions Cleanup field work complete. Over 17,000 locations cleared and fifteen munition items found.

• First munition cleanup work to be conducted at night to allow site access due to tide cycles.

OU 3 Marine

• Phase 1 and Phase 2 of Remedial Investigation (RI) completed

• Phase 3 RI Field work underway

• Cleanup for select areas in the bay anticipated in 2017 and beyond
Public Works

• Energy Projects
  – Over $63M in awarded energy projects in progress; ~$12M in planned FY15 project awards
    • Industrial Controls System (ICS) modernization, Building Energy Efficiency Improvements and Lighting Upgrades, and Retro-Commissioning
    • Execution via combination of existing contract vehicles (MACC) and stand alone contracts

• Utilities Infrastructure
  – Navy Working Capital Fund investment in Maintenance & Repair in FY14 was $39M, FY15 = $42M
  – Mostly via existing contracts

• Base Operating Support Contracts (BOSC) & Regional Janitorial & Grounds Maintenance

<table>
<thead>
<tr>
<th>Scope</th>
<th>Location of Work</th>
<th>Capacity/Duration</th>
<th>Type</th>
<th>Projected IFB/RFP</th>
<th>Projected Award Date</th>
<th>Incumbent</th>
</tr>
</thead>
<tbody>
<tr>
<td>West Sound BOSC</td>
<td>Bangor &amp; Bremerton</td>
<td>$255M Base + 4</td>
<td>Unrestricted</td>
<td>Completed</td>
<td>Mar 14</td>
<td>Chugach Federal Solutions Anchorage, AK</td>
</tr>
<tr>
<td>North Sound BOSC</td>
<td>Whidbey Isl &amp; Everett</td>
<td>$80M Base + 3</td>
<td>8a set-aside</td>
<td>Completed</td>
<td>Apr 13</td>
<td>Wolf Creek Federal Services Anchorage, AK</td>
</tr>
</tbody>
</table>

New North Sound BOSC contract period began 01 Oct 2013 & West Sound BOSC on 01 Oct 2014

Regional Janitorial & Grounds Maint.
  Region-wide $300M Base + 9 Ability One In year 4 Skookum, Peninsula Services, Northwest Center and New Leaf
NAVFAC Northwest Points of Contact

• Large Business
  – Operations Officer
    • Commander Nick Yamodis, 360-396-0247, nick.yamodis@navy.mil

• Small Business and/or Large Business wanting to provide subcontracting opportunities for Small Businesses
  – Deputy for Small Business:
    • Ms. Stephanie Higgins, 360-396-0038

  → “Useful Links” (right side of window)
  → “Acquisition Strategies & Forecasts” (tab)
    → “NAVFAC Military Construction (MILCON) Forecast”
    → “NAVFAC Environmental Planning and Projects”

• See FEDBizOPS for actual solicitations
Summary

- Navy force structure decisions will impact investment
  - New platform homeporting decisions
  - Rebalance to the Pacific
- Shipyard and nuclear deterrence investments increasing
- Environmental: BRAC and Restoration work continues
- Continued focus on energy projects

- Thank you for your support of our mission!